June 8, 2022 MPIC Commissioner Meeting Greenstone FCS, East Lansing Agenda

10am Call to Order

- I. Comments from the Public on Agenda Items
- II. Consent Agenda Items
 - a. Adoption of Minutes from February 2, 2022, Commission Meeting
 - b. Place financial statements from April 2022 on file
 - c. Acknowledge the annual MDARD audit review and place on file

The Consent Agenda is to address agenda items that likely do not need any discussion or debate. These items will be approved together. Anyone can request that an item be removed from the Consent Agenda and will be placed later in the agenda. It will be assumed that all Commission members have read the information relating to each recommendation and have asked any pertinent question prior to the Commission meeting. Questions can be directed to the noted staff person.

- III. Executive Director Report and Summary of Budget
- IV. Action Items
 - i. Action to establish Executive Director Salary
 - ii. Action to adopt FY23 MPIC Budget
 - iii. Action to establish Assessment Rate on 2022 Crop
 - iv. Action to set dates for the next calendar year meetings
 - v. Action to approve Potatoes USA Board Appointment
- V. Strategic Discussions
 - i. Review of Policy 4.0 Global Governance-Management Connection
 - ii. Review 2022 Commission Appointment Process
- VI. PGMI Report—President, Dennis lott
- VII. MDARD Report
- VIII. MSU Report
- IX. Comments from the Public on non-Agenda Items

Adjourn

The Michigan Potato Industry Commission (MPIC) reminds all participants at its meetings that certain topics are not proper subjects for discussion and consideration at any MPIC meetings of members, officers, directors, committees, or competitors whether formal or informal. While it is entirely appropriate to meet to discuss common problems and areas of interest, it must keep in mind that participants may be competitors and any action taken to eliminate, restrict, or govern competition can be a violation of the anti-trust laws. If there is any discussion at a MPIC meeting relating to significant factors of competition among the members, an inference may be raised that such a discussion among competitors is for agreeing upon a common course of business conduct.

Among the subjects which should never be discussed at MPIC meetings are conditions; terms or prices of products or services; allocating or sharing customers; or refusing to deal with a supplier or class of suppliers. Agreements among competitors relating to any of these subjects can be per se violations of the antitrust laws and can lead to criminal and civil penalties.

It is essential that all necessary steps be taken by those attending a MPIC meeting to prevent the meeting from becoming a forum for discussions which might lead to an understanding or agreement, expressed or implied, with respect to any element of competition.

MPIC is an equal opportunity employer.

Michigan Potato Industry Commission Meeting Minutes

February 02, 2022, Amway Grand Plaza Hotel, Grandview Room, Grand Rapids, MI

MPIC Members Present: Travis Horkey Chairman, Jon Yoder, Phil Gusmano, Matt Wilkes, Don Kitchen, Becky Williams, Ben Sklarczyk (via Zoom), Chis Long (MSU), Dave Douches (MSU)

MPIC Members Absent: Guthry Laurie, Matt Skogman

Guests: Kelly Turner (MPIC), Kirk Potter, Sarah Kitchen, Dylan Kitchen, Stephanie Kipp, Casey Carr

Meeting called to order by Chairman, Travis Horkey at 10:10 am

Approval of Agenda

Motion made by Phil Gusmano to accept agenda as amended by adding the use of MPIC as a fiduciary for PGMI's well monitoring network legislative proposal, consideration of a credit card for the Education and Outreach Specialist position, and selecting nominees for commission appointments, supported by Don Kitchen, motion carried.

No public comment on agenda items.

Approval of Minutes

Motion made by Jon Yoder, seconded by Phil Gusmano to approve the minutes from December 15-16, 2021, meetings, motion carried.

Review of financial statements

Motion by Matt Wilkes to place the December financial statements on file, supported by Jon Yoder, motion carried.

Determine final updates MPIC Global Ends Policy

MPIC Ends Proposed Revision for approval (changes in yellow highlight)

- 1.0 An economically viable potato industry in Michigan at the cost of managing risk and maintaining our ability to respond to disruption, rising needs, and market shifts.
 - 1.1 Members experience greater profitability.
 - 1.1.1 Research identifies adaptive technology and innovation for the industry to optimize production, create positive disruption and create greater affordability.
 - 1.2 Customers, team members, communities and universities coordinate to insure a sustainable future.
 - 1.2.1 Members have successor ownership plans for long-term sustainability of the Michigan industry.
 - 1.2.2 Joint research initiatives inspire members to contribute significant resources to assure focus on potato research efforts.
 - 1.3 University-private partnership research evolves to best serve the Michigan potato industry into the future.

Michigan Potato Industry Commission Meeting Minutes

February 02, 2022, Amway Grand Plaza Hotel, Grandview Room, Grand Rapids, MI

Motion by Jon Yoder, seconded by Don Kitchen to accept the updated language (highlighted in yellow) to the Global Ends Policy 1.0, motion carried.

Research Committee Recommendation Review

Committee Recommendation: *Re-appoint existing committee members, with Stephanie Kipp continuing as chair.*

Motion by Phil Gusmano, seconded by Don Kitchen to re-appoint Stephanie Kipp as the Research Committee Chair.

Committee Recommendation: Requests the commission provide additional committee funding to host a fall/winter, in depth look at research priorities every 3-4 years in addition to the summer meeting to build a long-term strategy for research.

Motion by Phil Gusmano, seconded by Jon Yoder to direct the Executive Director to build into the budget an additional committee meeting every 3-4 years for long term research strategizing, motion carried.

2022 Crop Year Unrestricted Research Grants Recommendations from Research Committee (see attached list in Research Committee minutes)

Recommendation: Approve the 12 research proposals at the levels proposed by the research committee for a total of \$179,298.

Motion by Jon Yoder and seconded by Matt Wilkes to approve the research committee's recommendation for proposal funding for 2022 Crop Year Unrestricted Research Grants, motion carried.

Variety Release Committee Recommendation Review

Motion by Matt Wilkes and seconded by Jon Yoder to approve the Variety Release Committee's recommendation to enter into a licensing agreement with MSU for MSV093-Y (Bonafide), motion carried.

Consideration of being named fiduciary for Well Monitoring Coalition's network proposal

Motion by Matt Wilkes, seconded by Phil Gusmano to authorize the use of MPIC as listed fiduciary for the Well Monitoring Coalition's network proposal for a ground water monitoring network, motion carried.

Consideration of a credit card for the Education and Outreach Specialist position

Motion by Phil Gusmano, seconded by Don Kitchen to authorize the issuance of a company credit card with a \$2000 limit for the Education and Outreach Specialist position, motion carried.

Michigan Potato Industry Commission Meeting Minutes

February 02, 2022, Amway Grand Plaza Hotel, Grandview Room, Grand Rapids, MI

Selecting nominees for commission appointments

Motion by Don Kitchen, seconded by Matt Wilkes to move forward with contacting the commission nominees for acceptance as listed below for respective positions, motion carried.

	Tablestock	Seed		chip	
1	Travis Horkey	1	Matt Skogman	1	Greg McCarthy
2	Jon Yoder	2	John Marker	2	Mike Phillips
3	Don Kitchen	3	Greg lott	3	Ryan Tucker
4	Ryan Johnson	4	Gary Walther	4	Chase Young
	Shipper	Processor		At Large	
1	Matt Wilkes	1	Phil Gusmano	1	Dale Johnson
2	Becky Williams	2	Terry Martin	2	Ryan Tucker

MDARD Report

Tricia Bizoukas reported that the department is working on many hires. They also are working to get the certified seed reporting program solidified and need people to register annually if they are growing potatoes.

MSU Report

George Smith, the new AgBio Director introduced himself to the group. Dave Douches discussed a national SCRI virus project that Dr. Jaime Willbur and Dr. Douches are leading, and that Dave is also leading a national Diploid project while Dr. Zsofia Szendrei is leading a neonic proposal at the national level. Dr. Douches' US Aid project was formally announced yesterday as well (press release attached).

Other Business--none

Public comment on non-agenda items--none

Seeing no further business, meeting was adjourned at 11:35am by Chairman Horkey.

Respectfully Submitted,

Kelly Turner

Balance Sheet As of April 30, 2022

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
100 Cash and Deposits	
111 Mercantile Checking	413,733.46
119 Independent Bank - Savings	1,229.19
120 Savings Account (MSUFCU-08-PPP)	138,681.69
121 Mercantile Money Market	50,110.03
123 Independent Bank - Money Market	100,156.57
131 CD-MSUFCU-C2 (7/29/21)	104,891.04
Total 100 Cash and Deposits	808,801.98
Total Bank Accounts	\$808,801.98
Accounts Receivable	
11000 *Accounts Receivable	19,753.31
Total Accounts Receivable	\$19,753.31
Other Current Assets	
170 Prepaid Expenses	45,228.13
Total Other Current Assets	\$45,228.13
Total Current Assets	\$873,783.42
Other Assets	
180 GreenStone Security Deposit	3,496.50
Total Other Assets	\$3,496.50
TOTAL ASSETS	\$877,279.92
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable (A/P)	6,090.33
Total Accounts Payable	\$6,090.33
Other Current Liabilities	
220 Salaries Payable	32,198.40
225 Payroll Taxes Payable	2,463.18
230 Deferred Revenue	1,000.00
Total Other Current Liabilities	\$35,661.58
Total Current Liabilities	\$41,751.91
Total Liabilities	\$41,751.91
Equity	
32000 Unrestricted Net Assets	533,594.00
Net Income	301,934.01
Total Equity	\$835,528.01
TOTAL LIABILITIES AND EQUITY	\$877,279.92

Profit and Loss July 2021 - April 2022

	TOTAL
Income	
410 Assessments	1,016,934.70
420 Interest Earned	660.77
430 Advertising and Promotional	32,500.00
445 Royalties	18,440.32
450 Other Income	58,262.23
451 Special Projects	6,710.41
452 Promotional Material Sales	100.00
Total 450 Other Income	65,072.64
454 Storage Potatoes	19,567.08
455 Winter Potato Conference	36,324.80
460 Potato Growers of Michigan	382.23
470 Grants	56,201.30
470.18 Marketing Grant	66,711.00
Total 470 Grants	122,912.30
Sales	1,145.00
Total Income	\$1,313,939.84
GROSS PROFIT	\$1,313,939.84
Expenses	
600 Promotion Expense	0.00
603 Tradeshow Expense	9,140.56
604 Public Relations	9,609.00
605 Publication Advertising	1,071.79
607 Materials	2,135.75
Total 600 Promotion Expense	21,957.10
630 Research Expense	140,933.30
640 Grant Expense	71,201.30
640.162 Post Harvest Tuber Quality Expe	13,305.99
640.18 Marketing Grant Expense	2,500.00
640.2 Climate resilience in potato- field and storage assessment	2,160.00
640.4 Potato Nutrition Messaging - Grant # 22000000911	10,000.00
640.5 Potato Inspiration	6,000.00
Total 640 Grant Expense	105,167.29
645 Winter Potato Conference Exp	59,507.84
660 Grower Relations	6,513.42
663 Special Projects	19,672.42
Total 660 Grower Relations	26,185.84

Profit and Loss July 2021 - April 2022

	TOTAL
670 Storage Facilities	57,087.53
671 Cargill (West) Building (Old)	27,245.92
672 East Building (New)	14,219.94
Total 670 Storage Facilities	98,553.39
680 IUL	54,146.50
685 Potato Research Technician	63,922.54
700 Administrative Costs	0.00
701 Salaries	222,160.14
702 Employer FICA	19,255.85
703 Employer Health Insurance	16,237.50
704 Employer Retirement	5,911.75
705 MESC	3,826.23
706 Hourly Wages	32,538.00
707 STD/LTD/Group Life	2,602.90
709 Dental and Vision Insurance	1,557.81
Total 700 Administrative Costs	304,090.18
710 Consulting Services	8,629.45
720 Office Operations	
721 Postage	459.51
722 Phone	3,056.42
723 Office Supplies	1,313.34
728 Professional Development	345.00
730 Office Equipment	5,728.27
750 Dues & Subscriptions	27,506.71
752 Other Business Charges	1,090.98
753 Bank Fees	1,128.00
754 Credit Card Fees	1,765.63
Total 720 Office Operations	42,393.86
731 Office Rent and Utilities	
732 Office Rent	18,952.14
Total 731 Office Rent and Utilities	18,952.14
740 Insurance	2,694.99
744 Legal and Audit	•
747 Audit	8,280.00
Total 744 Legal and Audit	8,280.00
760 Travel Expense	
761 Employee Travel	19,879.66
762 Growers Travel	1,136.26
Total 760 Travel Expense	21,015.92

Profit and Loss July 2021 - April 2022

	TOTAL
800 Meetings	
801 Commission Expense	2,344.83
803 Variety Release Committee	342.45
804 Research Committee	335.00
805 Storage Committee	123.25
Total 800 Meetings	3,145.53
820 NPC Expense	
825 NPC Activities	1,000.00
828 NPC Meetings	7,095.77
829 NPC Dues	24,334.19
Total 820 NPC Expense	32,429.96
Total Expenses	\$1,012,005.83
NET OPERATING INCOME	\$301,934.01
NET INCOME	\$301,934.01



GRETCHEN WHITMER
GOVERNOR

STATE OF MICHIGAN DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT

GARY MCDOWELL DIRECTOR

April 22, 2022

Ms. Kelly Turner, Executive Director Michigan Potato Industry Commission 3515 West Road, Suite A East Lansing, MI 48823

RE: Financial Statement Desk Review – Michigan Potato Industry Commission (MPIC)

Dear Ms. Turner:

The Michigan Department of Agriculture and Rural Development (Department) has received an unqualified audited financial statement of the Michigan Potato Industry Commission (MPIC) for the fiscal year ending June 30, 2021. I have reviewed the report as part of the Department's oversight responsibilities under the State Potato Industries Commission Act (1970 P.A. 29, as amended). The purpose of this report is to inform and advise management of any concerns as a result of my review of the commodity group's annual financial report.

The June 30, 2021, MPIC government wide-financial statement reports on an accrual basis a fund balance of \$919,856, expenditures of \$1,083,469, and revenues over expenditures of \$208,559. The fund balance to expenditure ratio of .85 to 1 should be reviewed annually to determine whether the MPIC is utilizing the assessments and other revenue sources provided to the extent possible.

Note 2 in financial statement refers to the June 30, 2021, MPIC's deposits of \$64,739 which was exposed to custodial credit risk as it was uninsured and uncollateralized.

Note 4 in financial statement refers to a \$4,000 receivable with Potato Growers of Michigan, Inc. for common management. MPIC provided accounting and administrative services for the year ended June 30, 2021. Some Commission board members are also board members of the Potato Growers of Michigan, Inc.

Note 8 in financial statements under Economic Dependency states "The Michigan Potato Industry Commission is a commodity group and is by nature reliant on revenues generated by assessments on potato crops." Dependence is a common issue among legislatively enacted marketing associations.

Michigan Potato Industry Committee April 2, 2022 Page 2

Note 9 - Coronavirus Pandemic: On March 11, 2020, the World Health Organization declared a pandemic due to the outbreak of a respiratory disease known as COVID-19. The Commission continues to monitor the situation and currently, it is not possible to estimate the extent of any potential losses.

In Governance letter the following internal control matters were noted for management consideration.

- 1. MPIC incorrectly recorded transaction in QuickBooks to the improper audit period. This was subsequently corrected by management. Auditor noted the importance of monitoring transactions within QuickBooks, and that careful consideration be given if posting any entries to prior periods.
- 2. Auditor noted instances where formal documentation of checks and balances was not consistently supported by signoffs of the review of bank reconciliations and receipts. Auditor recommends that MPIC ensures a formal review and approval process is documented that provides for an audit trail to support proper checks and balances are being performed.
- 3. Auditor noted that administrative and management fees due from Potato Growers of Michigan related to FY2021, had not been invoiced as of year-end. Auditor recommends that the Commission implement procures to ensure that the administrative fee is invoiced at a consistent period annually.
- 4. Auditor noted that certain year-end adjustments related to accounts receivables and the 60-day rule have been recorded as a non-attest service and therefore are only reflected on the Commissions books at year end. Auditor recommends that MPIC develop a checklist and incorporate these adjustments into the year-end close process.

It is highly recommended that each component unit of state government review page 5 of Treasury's "Uniform Reporting Format for Financial Statements for Counties and Local Units of Government in Michigan" for uniformity of statement and Management Discussion Analysis (MD&A) format.

As a component unit, it is restricted by the "Investment of Surplus Funds of Political Subdivision", PA 20 of 1943. It is recommended that each commodity group review its investment policies to verify compliance with the guidelines of PA 20 of 1943.

Michigan Potato Industry Committee April 22, 2022 Page 2

If you have any questions or concerns regarding these items, please call me at 517-284-5642, or email me at haarerj@michigan.gov.

Sincerely,

H & Harren

Jeff Haarer, Manager Producer Security and Ag Products

cc: Gary McDowell, MDARD, Director Ken McFarlane, MDARD, Chief Deputy Director Jamie Zmitko-Somers, MDARD, Agriculture Development Division Director Heather Throne, MDARD, Outreach Specialist

June 08, 2022

Office Related

Staffing

Business Manager-Lorri Greenhoe just passed her first year of service anniversary. She is becoming familiar with systems and has made some valuable suggestions for process improvements.

Sponsorship Program – We will soon be taking commitments for the 6th year of the sponsorship program. We held a sponsor listening session on May 18th and took in valuable feedback which we will work to incorporate into the 2023 Sponsorship program for which sign up will roll out the beginning of September.

SCBG Projects – MPIC was recently awarded two USDA Specialty Crop Block Grants for a total amount of \$225,000. The first project titled "Integrated Volunteer Potato and Colorado Potato Beetle Control for Sustainable Potato Production in Michigan" will be led by Dr. Erin Burns with Michigan State University. The second grant titled "Building relationships and communicating Michigan Potatoes as a key healthy, available, and affordable ingredient" will be conducted by MPIC. Both projects are slated to begin in late 2022 and early 2023.

MPIC is currently working on two 2022 Specialty Crop Block Grant projects, totaling \$220,000; "Potato Nutrition Messaging to Address Inequities in the Food System" and "Climate Resilience in Potato: Field and Storage Assessment" in partnership with Dr. Dave Douches, Director of MSU Potato Breeding and Genetics at Michigan State University.

Activities

Potato Day at the Capitol – Michigan Potatoes will host Potato Day at the Capitol in-person on Wednesday, June 22, 2022, 12-2pm. We have a wonderful event planned for the community and legislators. Legislators will receive a complimentary Michigan Potatoes coffee mug along with PGMI legislative priorities. We will have exhibitors from Michigan chipping companies passing out complimentary bags of potato chips. Along with staff members from MSU Extension displaying different potato varieties. In addition, we have a food truck parked in front of the Capitol making fresh fried potato chips utilizing Michigan potatoes. We are excited to be able to host this event in-person again and hope you can join us to help showcase the Michigan Potato Industry.

Digital Marketing Statistics – Jul 1, 2021 – April 30, 2022

- MPIC Consumer Website
 - o 41,838 visitors
 - o *64,423 pageviews*
- MPIC Industry Website
 - o 15,584 visitors
 - o *35,155 pageviews*
- Industry Communications
 - o 78 MPIC Industry Communications; 59,530 recipients

June 08, 2022

34.94% open rate; 16.51% click rate

Social Media – We have continued to build upon our previous success by steadily increasing our social media marketing audience and reach to new consumers. In the July 1, 2021 - April 30, 2022, time period we organically reached over 6-million consumers and surpassed 16,000-page likes. Our social media in conjunction with the current Specialty Crop Block Grant project has reached over 1.4 million consumers with more to come as the project ramps up this Summer.

Special Projects

Chip Processors Tour

In addition to the traditional SCBG funding cycle the Commission continued its' positive relationship with the Michigan Department of Agriculture and secured an approximately \$20,000 in additional funding available to host the 2022 Chip Processor's Tour. This funding frees up \$10,000 originally budgeted while expanding the scope of the event overall. MPIC will host a Chip Processors Tour on September 13-15. The agenda is rigorous, with discussions and business continuing through dinner at the events. The event provides time at two receptions/dinners to interact with chip processors from the eastern US, field variety visits, Montcalm Storage Facility visit, climate resilience discussion, and a round table discussion on consumer perceptions and sustainability requirements.

Chip Processor Tour Agenda

September 13-15, 2022

Tuesday, Sept. 13

4:00pm	Check-in Hotel, Embassy Suites, 710 Monroe Ave, NW, Grand Rapids, MI 49503
5:30 pm	Reception
6:15 pm	Depart for dinner
6:30-9:00	Dinner with growers

Wednesday, Sept. 14

7:00 am	Continental Breakfast, at Hotel
7:30 am	Bus departs for Thorlund Brothers Farm, 5774 W. Fenwick Rd., Greenville
8:20 am	At Thorlund Brothers Farms - bulk planting MSW474-1 – Chris Long
9:15 am	Depart for Sandyland Farms, 13375 Deaner Rd. NW, Howard City
10:00 am	Sandyland Farms – SNAC Trial and bulk NY163– Chris Long
11:00 am	Depart for McKenna's Village Restaurant, 321 N Lincoln Ave, Lakeview, MI 48850
11:15 am	Arrive at McKenna's Village Restaurant for lunch
12:30 pm	Depart for Heritage Ag Aerial Applications, 9081 W Cutler Rd, Lakeview, MI 48850
12:45 pm	Heritage Ag—Aerial Operations—Greg Wing, Operations Manager
1:45 pm	Depart for Montcalm Research Center, 4725 McBride NW, Stanton, MI 48888
2:00 pm	Montcalm Research Center

Box bin trials - Chris Long

Demonstration storages – Chris Long **Pathology study**-Dr. Jaime Willbur **Climate Resilience**-Dr. Dave Douches

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3:45 pm Bus departs for hotel

4:45 pm Arrive at hotel

5:15 pm Depart for reception and dinner

5:30 pm Reception and dinner

Thursday, Sept, 15

8:30 am Continental Breakfast, at hotel

9:00am Interactive Round Table Discussion on Sustainability Practices and what it means to

consumers/customers

• Jason Walther—Walther Farms

Stephanie Kipp—Kipp Farm Services

Brian Sackett--Sackett Potatoes

• Phil Gusmano—Bettermade Snack

Foods

11 am Check out and head home

Montcalm Research Center Advisory Committee (MRCAC)

The MRCAC has officially concluded all stakeholder group meeting and compiled a preliminary report which will be presented in an in-person meeting to AgBio on June 23. The committee (Chris Long, Brian Horgan, Joe Cramer, Karen Cichy, Marilyn Thelen, and Zsofia Szendrei) had identified 13 stakeholder groups comprised of an average of 20 individuals. Over the past year, these stakeholder groups were invited to participate in facilitated sessions that identified stakeholder needs, potential uses at MRC, and roadblocks.

MI Seed Potato Association Executive Search

Kelly has been working with Jeff Axford and the MSPA to organize the executive search for Jeff's replacement. The MSPA hired Damen Kurzer who started the position in early June.

Commodity Leadership Program

MI Ag CORE (Communication, Organization, Relationship, and Engagement) is a collaborative program designed to start to get people started in the leadership pipeline for the wheat, soybean, and potato industries. This annual, yearlong program consists of seven (7) total session (3 in-person and 4 virtual) that cover topics of personality profiles, creating team culture, managing dysfunction, friction, and strong personalities, employee engagement, servant leadership, overview of human resources topics and legal issues related to employment practices and workplace safety, organizational governance, public speaking, issue advocacy, and communication.

The proposed educational opportunities will allow producers to take specific actions to generate measurable results by managing human resource issues. Developing interpersonal skills and the ability to manage family and business relationships in a productive and meaningful manner leads into farm culture and the ability to attract, grow, and retain multigenerational talent.

June 08, 2022

In the inaugural year, the program has 16 participants, with 5 being from the potato industry, 2 from MSUE, and an additional 3 from Greenstone FCS. Total program costs will run about \$1000 per student.

Budget Notes and Assumptions

June 8, 2022

Analysis of 2021 Crop Assessments and 2022 Projection

Through April 30 we have collected \$266,968 in 3rd quarter assessments. For FY22 we have collected assessments on approximately 13 million cwt. Additionally, we are over budget for assessment collection due to a new way of tracking incoming assessment dollars and reaching out to those who have been remise in assessment payments, including 1 in-state processors. Additional assessment back payments totaling over \$51,000 were collected in FY22 to date.

Related to fourth quarter assessments there is a range of assumptions that can be made. The budget is very conservative and assumes that the April-June sales are equal to last year with 3.93 million cwt shipped (even though it has been slightly higher in reports). This would bring the total amount of assessments for the crop year, taking us over the budgeted amount, possibly slightly over. The FY 23 budget was figured at 92% of USDA 5-year averages. Facts that led to such a conservative approach was the continued weather volatility, the uncertainty of the potato market given impacts by COVID-19 and the Ukraine/Russian war.

Staffing/Administration

The budget does include an overall 5.76% increase in payroll for salaries and a 6.73% increase in total payroll (due to an increase in hourly wages and payroll expenses other that salary). The FY23 budget reflects an accurate assumption of all employees related costs based on proposed payroll increases and current benefit utilization. MPIC cost includes salary, payroll taxes, short/long-term disability, health insurance, dental and optical insurance, and 3% match to SIMPLE IRA for full-time employees. The health care costs may increase more than the 4% assumption built into the budget.

Total MPIC Cost (salary and benefit

Executive Director	\$153,196
Business Manager	\$ 68,208
Marketing Manager	\$ 84,762
Education and Outreach Specialist Intern	\$ 50,198 \$ 0
Total	\$356,364

Grant Revenue/Expenses

Grant expenses are heavier in FY23 than the revenue from previous year's grants. MPIC is getting more money in SCBG as we can apply for grants totaling \$120,000 now instead of being capped at \$100,000 and MPIC has received extra grants as well that require expense at the very end of the fiscal year and reimbursement in a following year.

Major Budget Components

Storage Updates/Improvements at Montcalm Research Station

There are several improvements that have been taking place at the Montcalm Research Station. Two years ago, the plenum air cups were replaced, last year was bin heater and replenishment of temperature sensors and heat shrink. For FY 23 we are anticipating humi-cell replacement in

Budget Notes and Assumptions

June 8, 2022

both buildings. Storage budget costs include annual summer maintenance and evaluation of storage bins, annual late winter refrigeration maintenance evaluation.

Programs and Partnerships

Travel to events is now increasing as more in-person meetings are being held and the cost of fuel, goods, and services have risen dramatically. Inclusion of a membership to the Potato Sustainability Alliance and the International Fresh Produce Association is included.

Two years ago, MPIC opted to become a founding member of the Potato LEAF Foundation with a donation of \$50,000 spread over a four (4) year period (\$12,500/year). We are on year three (3) of this commitment in the FY23 budget.

Account Income	Sub- account	Description	2	022-23 Pr	opos	sed Budget				
410		Assessments			\$	947,154	Ś	1,026,084	\$ 7	8.930
420		Interest Earned			\$	820	7	1,020,001	Ψ,	0,500
430		Advertising & Promotion			\$	39,900				
445		Royalities			\$	23,000				
	450	General	\$	-	\$	1,200				
		Special Projects	\$	11,600	•	11,600				
		Promotional Material Sales	\$	500	·}	100				
454		Storage Potatoes			\$	43,000				
455		Winter Potato Conference			\$	38,650				
460		PGMI			\$	4.000				
470		Grants			\$	207,125	\$	1,109,424		
Total Incon	ne				\$	1,316,549		1,395,479		
Expenses 600		Promotion Expense			\$	34,925				
600		Promotion Expense			Ś	34.925				
	603	Tradeshows	\$	15,500						
	604	Public Relations	\$	11,500						
	605	Publication Advertising	\$	2,925	<u>.</u>					
	607	Promotional Materials	\$	5,000						
630		Research Expense			\$	179,298				
640		Grant Expense			\$	279,965				
645		Winter Potato Conference			\$	58,000				
660		Grower Relations			\$	18,800				
	660	General	\$	12,300						
	663	Special Projects	\$	6,500						
670		Storage Facilities			\$	152,181				
	670	General	\$	65 <i>,</i> 372						
	671	Cargill Building	\$	58,370						
	672	Kudwa Building	\$	28,439						
680		IUL			\$	67,147				
685		Research Technician			\$	76,230				
700		Administrative Costs			\$	356,365				
	701	Salaries	\$	257,678						
	702	Employer FICA	\$	22,577						
	703	Employer Health Insurance	\$	20,371						
		Employer Retirement	\$	8,854		······				
	705	MESC	\$	4,000						
	706	Hourly Wages	\$	37,440						
	707	STD/LTD/Group Life	\$	3,236						
	709	Dental and Vision Insurance	\$	2,209						
710		Services Hired			\$	19,500				
720		Office Operations			\$	56,849				
	721	Postage	\$	1,500		······				
	722	Phone	\$	3,700						
	700	Office Consulted		2 500						

\$

\$

\$ \$

\$ \$

2,500

2,600

8,900

33,329

1,000

1,320

2,000

23,226

half a cent increase

732

723 Office Supplies

730 Office Equipment

753 Bank Fees

Office Rent

750 Dues & Subscriptions

752 Other Busness Charges

754 Credit Card Service Fees

728 Professional Development

Michigan Potato Industry Commission FY 2017-18 Budget Comparison

740		Insurance			\$	4,158	
744		Legal Services			\$	9,150	
	745	Legal	\$	1,000			
	747	Audit	\$	8,150			
760		Travel Expense			\$	41,000	
	761	Employee Travel	\$	40,000			
	762	Grower Travel	\$	1,000			
800		Meetings			\$	5,750	
820		NPC Expense			\$	46,201	
		Market Access	\$	1,000			
	828	NPC Meetings	\$	16,000			
	829	NPC Dues	\$	29,201			
Total Exp	ense				\$	1,428,745	\$ 1,148,780
Net Incon	ne without De	eferred Revenue			\$	(112,196)	
	Net Income	without Grant costs/income			\$	(39,356)	\$ 39,574
Fund Bala	nce (current	assets at end of period)			\$	808,802	
Freed Dala	naa Datia (fu	nd halana/misuau			:	OF F00/	
Fund Balance Ratio (fund balance/prior year assessment)		i		İ	85.59%		
Fund Balance Ratio (fund balance/total expenditures) Adjusted Fund Balance Ratio (fund balance/total expenditure) (see Policy 2.3.5)						56.61% 70.41%	
Aujusteu F	una Dalance N	acto trana salance, total expenditure, (see Policy 2.3.3)				70.41%	

Revenue

410 Grower Assessments

Includes potato assessments from growers and shippers for crop year that will be received in the current fiscal year. For the budget, assessments have been calculated at the \$0.06 rate on the 2022 crop.

		FY2	2	FY2	23
410	Assessment - no sub accounts	\$	926,122	\$	947,154
	Total	\$	926,122	\$	947,154

420 Interest Earned

Includes all interest earned from investments.

		FY22		FY23	
420	Interest Earned - all goes to this account	\$	805	\$	820
421	Money Market Checking				
422	Certificates of Deposit				
	Total	\$	805	\$	820

430 Advertising and Promotional Income

Includes all income received from advertising and promtional activities. In FY17-18, we we began an annual sponsorship that includes Winter Potato Conference and all other events. Also included is revenue from various partners on promotional activities. We have eliminated the MSPA promotion at Potato Expo and will work with them to promote MI seed potatoes in another way.

		FY22		FY2	3
Montcalm Field Day - not included in annual	pon.			\$	200
Annual Sponsorship Program		\$	16,250	\$	37,700
National Restaurant Show		\$	1,000	\$	1,000
Produce Marketing Association Fresh Summit		\$	1,000	\$	1,000
Total		\$	18,250	\$	39,900

445 Royalities

Includes all income received from royalities affiliated with potato varieties under license with MPIC. Royalties for the newly added varieties are expected to be small to start. Mackinaw is growing in popularity.

		FY22	2	FY2	.3
Potato Royalities from MSU		\$	20,000	\$	23,000
Total		\$	20,000	\$	23,000

450 Other Income

Includes income received from non-tratidional sources. Sub-account (451- Special Projects) is for onetime special projects. Sugar sampling on NPC Early Generation varieties in MPIC box bin storages continues from Potatoes USA. Account 452 was created for tracking sales of promotional materials

			FY22	2	FY2	.3
450	General Other Income		\$	1,000	\$	1,200
451	Special Projects		\$	13,800	\$	11,600
	- Storage Rental		\$	-	\$	-
	- Potato Day @ the Capitol		\$	2,000	\$	2,000
	- Potatoes USA Storage		\$	8,800	\$	9,600

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	- IPM Allian	nce EPA Tour	Aug '21)		\$	-	\$ -
	- Industry \	Weekend			\$	3,000	\$ -
452	Promotiona	al Material Sal	es		\$	1,500	\$ 100
	Total				\$	16,300	\$ 12,900

454 Storage Potatoes

Includes revenue from the sale of potatoes utilized in research and storage activities. Includes the sale of 7 of 9 bins owned by MPIC. Cargill is 1-6 bins and Kudwa 7-9 bins.

	FY22	1	FY2	23
Sale of Potatoes	\$	43,000	\$	43,000

455 Winter Potato Conference

Includes income received from registration and other sources related to conucting the Winter Potato Conference. Sponsorship revenue has been moved to the annual Sponsorship Program in Acct 430 with the exception of function sponsorships.

	FY22		FY2	23
Registration (\$175 registration, \$150 early registration)	\$	24,500	\$	26,500
Booth Space (9 comp, 18@\$350, 9@\$650)	\$	12,150	\$	12,150
Function Sponsorships not included in annual spon.	\$	-	\$	-
Other	\$	-	\$	-
Total	\$	36,650	\$	38,650

460 Potato Growers of Michigan

Includes all revenue from Potato Growers of Michigan for carrying out administrative agreement. All reinbursement for PGMI expenses is reflected in Acct. 450.

	FY22		FY23	
PGMI Agreement	\$	4,000	\$	4,000

470 Grants

Includes revenue from various grant sources. Variance is related to dollar value of actual grants received.

		FY22	2	FY	23
470.201	2020 SCBGID of varieties with postharvest disease resistance (\$85,62)	5) \$	68,500	\$	17,125
470.5	2021 Potato Inspiratons (EXTRA SCBG)(\$67,000)	\$	66,741	\$	-
470.12	2021 Climate Resilience (Douches) \$100K	\$	-	\$	-
470.4	2021 Nutrition Communications \$120K	\$	72,000	\$	-
470.21	2022 Chip Processors Tour			\$	10,000
470.22	2022 Building Relationships with Potatoes \$125K			\$	100,000
470.23	2022 Volunteer Potatoes & CPB \$100K			\$	80,000
	Total	\$	207,241	\$	207,125

Expenses

600 Promotion Expense

Includes all expenses in association with promotional activities of potatoes. Major areas are broke out into sub accounts.

		FY22	2	FY2	3
Sub-Account	Summary				
603	Tradeshows	\$	28,900	\$	15,500
604	Public Relations	\$	12,250	\$	11,500
605	Publication Advertising	\$	6,925	\$	2,925
607	Promotional Materials	\$	5,100	\$	5,000
	Total	\$	53,175	\$	34,925

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603 Tradeshows

Includes expenses related to on-site tradeshow events. Travel cost for staff is included in Account 760.

	FY2	22	FY2	!3
Snaxpo				
- Exhibit Space	\$	6,500	\$	6,500
- Event Sponsorship	\$	1,500	\$	1,500
- Giveaways (potatoes & other)	\$	-	\$	150
- One Growers' attendance	\$	4,500	\$	2,500
SNX (smaller Snaxpo in FY24)	\$	5,000	\$	-
AutumnFest	\$	600	\$	-
NPAA @ Potato Expo	\$	1,800	\$	-
National Restaurant Show	\$	1,000	\$	1,000
Michigan WIC Conference	\$	-	\$	250
School Nutrition Association of Michigan	\$	1,000	\$	1,600
Posen Potato Festival	\$	1,500	\$	-
Edmore Potato Festival	\$	1,500	\$	-
Produce Marketing Association Fresh Summit	\$	-	\$	1,000
Other	\$	1,000	\$	1,000
Total	\$	25,900	\$	15,500

604 Public Relations

Includes all expenses associated with promotional activities including events, and radio promotions.

	F	Y22	FY23	
- Ag Day at the Capitol	Ç	750	\$	-
- Potato Day at the Capitol	Ç	5,000	\$	5,000
- FARM Science Lab (Fall 2021 through Spring 2025 - renew FY202	(6)	5,000		
- Grocery Giveaway	ç	2,400	\$	-
- FFA Foundation				
Business & Industry Tour	Ş	2,500	\$	2,500
Prepared Public Speaking	Ç	2,500	\$	2,500
- IQ Hub Transportation Grants to Schools	Ç	1,000	\$	1,000
Other	Ç	1,000	\$	500
Total	\$	20,150	\$	11,500

605 Publication Advertising

Includes all expenses associated with advertising in publications and social media platforms.

				FY22		FY23	
- NPC Statisti	cal Yearbool	、		\$	925	\$	925
- Social Medi	a Marketing			\$	5,000	\$	1,000
- Other				\$	1,000	\$	1,000
Total				\$	6,925	\$	2,925

607 Promotional Materials

Includes all expenses associated with logoed promtional items, printing and display materials.

	FY22		FY23	
- Handouts, Brochures, and Display Graphics	\$	1,000	\$	500
- Giveaways	\$	1,000	\$	2,000
- Potato Chips	\$	2,600	\$	2,000
- MDARD Facts & Figures Booklet	\$	500	\$	500

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Total	\$	5,100	\$ 5,000

630 Research Expense

Includes all expenses related to research gifts based on the Research Committee recommendations and approved at the February Commission Meeting

	FY2	22	FY:	23
Improvement of Integrated Management Strategies for Potato Foliar, Seed, and Postharvest Disease Concerns in MI	\$	11,524	\$	25,000
Screening of Novel Russet Varieties for Adaptation to a MI Production Environment	\$	17,404	\$	9,125
Enhancing Potato Quality Through Genetic Improvement and Variety Development	\$	12,250	\$	25,000
Screening of Yellow Flesh and Red Skinned Potato Varieties for Adaptation to a MI Production Environment	\$	14,342	\$	15,300
Evaluating New Potato Varieties for Herbicide Sensitivity and Investigating Integrated Weed Management Strategies for Potatoes	\$	30,000	\$	14,343
Understanding the Benefits of Sensor-Based Irrigation Scheduling Method in Irrigated Potato Fields	\$	7,700	\$	20,000
Enhancing Soil Health in U.S. Potato Production Systems	\$	14,900	\$	14,933
Environweather Degree Day Model for the Colorado Potato Beetle in MI	\$	25,000	\$	5,000
Verticillium spp. Potato Field Survey Across MI	\$	6,000	\$	10,000
Targeted Potato Research within MI's Upper Peninsula to Meet Producer Needs and Support Growth of the Potato Industry	\$	30,000	\$	8,832
Linking Plant Health with Soil Health Indicators: Integrating Data in a Systems Approach			\$	20,000
MI Potato Soil Health: 2012-2022George Bird			\$	11,765
Total	\$	169,120	\$	179,298

640 Grant Expense

Includes all expenses related to fulfilling grants awarded from outside entities. Variance is related to actual grants received. There are no grant expenses in FY 20-21.

				FY2	2	FY	23
640.192	2019 SCBG - PED (\$97,967)			\$	56,201	\$	-
640.201	2020 SCBGID of varieties with postharvest dis	sease resistand	ce (\$85,625)	\$	68,500	\$	17,125
640.5	2021 Potato Inspiratons (EXTRA SCBG)(\$67,000	0)		\$	20,667	\$	-
640.12	2021 Climate Resilience (Douches) \$100K			\$	-	\$	97,840
640.4	2021 Nutrition Communications \$120K			\$	72,000	\$	60,000
640.21	2022 Processors Tour \$10k					\$	10,000
640.22	2022 Building Relationships with Potatoes \$12	5K				\$	75,000
640.23	2022 Volunteer Potatoes and CBP \$100K					\$	20,000
	Total			\$	217,368	\$	279,965

645 Winter Potato Conference Expense

Includes all expense related to holding the Winter Potato Conference.

	FY22)	FY2	23
Meals 150 ppl @ \$230	\$	34,500	\$	39,000
Room/Equipment Rental	\$	9,350	\$	11,000
Printing	\$	1,600	\$	1,600
Awards & Door Prizes	\$	4,400	\$	4,400
Speakers	\$	2,000	\$	2,000
Total	\$	51,850	\$	58,000

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660 Grower Relations Expense

Includes all expenses associated with programs and interactions with Michigan potato growers. Sub account 662 - Special Projects is for one-time projects.

		FY22		FY2	3
660	General Grower Relations	\$	10,000	\$	12,300
	- IPM Alliance	\$	500	\$	500
	- Business Meals	\$	500	\$	500
	- Grower Meetings	\$	500	\$	500
	- Higher Hopes Donation	\$	1,000	\$	1,000
	- Montcalm Field Day	\$	1,500	\$	2,800
	- Scholarship	\$	1,000	\$	1,000
	- MI AG CORE	\$	5,000	\$	5,000
	- Other	\$	-	\$	1,000
663	Special Projects	\$	15,500	\$	6,500
	- Chip Processing Tour			\$	3,000
	- Industry Weekend	\$	12,000	\$	-
	Midwest Water Use Council Field Day	\$	3,000	\$	3,000
	- IPM Alliance EPA Tour	\$	500	\$	500
	Total	\$	25,500	\$	18,800

670 Storage Facilities Expense

Includes all expenses associated with the maintenance and operations of the Montcalm Storage Facilities. Including upgrades to the bin storage plenums, bin heaters, crushed concrete and grading, and office computer. Variance is related to anticipated cost based on updating humi-cell for both buildings. For FY22-23 plans include filling all 8 bins with potatoes purchased by MPIC at an out of the field cost of \$10.50 per cwt, 31 box bins, 12 Black Tray samples (6 russet varieties and 6 chipping varieites). Box bins include 6 Potatoes USA Early Generation varieties with National Chip Variety Trialing Program revenue offsetting part of their sugar sample costs (451).

		FY2	2	FY2	23
670	General Expense	\$	57,060	\$	65,372
	- Taxes	\$	3,300	\$	3,300
	- Equipment	\$	1,000	\$	1,000
	(computer replacement & equip service)				
	- Equipment Insurance	\$	215	\$	215
	- Farm Manager	\$	7,500	\$	7,500
	- Techmark	\$	43,120	\$	47,432
				İ	
	- Humi-cell replacement	\$	-	\$	4,000
	Annual ventilation service contract	\$	1,125	\$	1,125
	Annual refrigeration service contract	\$	800	\$	800
671	Cargill Building (West)(Bin 1-6)	\$	54,495		58,370
	-Insurance	\$	1,145		1,145
	-Potatoes (6 bins)	\$	35,000	\$	37,000
	-Utilities	\$	8,750	\$	9,625

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	-Grading & Hauling	\$ 8,600	\$ 9,600
	-Other	\$ 1,000	\$ 1,000
672	Kudwa Building (East) (Bin 7-9)	\$ 25,804	\$ 28,439
	- Insurance	\$ 954	\$ 954
	- Potatoes (3 bins)	\$ 13,200	\$ 14,200
	- Utilities	\$ 6,350	\$ 6,985
	- Grading & Hauling	\$ 4,300	\$ 5,300
	- Other	\$ 1,000	\$ 1,000
	Total	\$ 137,359	\$ 152,181

680 Industry and University Liaison Expense

Includes MPIC's portion (50%) of the funding for the integrator position at Michigan State University. Reflects a 3.0% increase from current year for integrator position.

	FY22		FY2	
MPIC Portion of IUL	\$	63,944	\$	67,147

685 Potato Research Technician Expense

Includes MPIC's cost associated with funding the Research Technician postion at Michigan State University. Reflects a 3.0% increase from current year.

	FY22		FY2	3
Potato Research Technican Position	\$	76,230	\$	76,230

700 Administrative Cost

FY22 Includes all cost associated with adminstrative cost associated with salaried and hourly employees. Budget includes salary increases for all permananent employees.

		FY2	22	FY.	23
701	Salaries	\$	244,618	\$	257,678
	Employer FICA	\$	21,429	\$	22,577
703	Employer Health Insurance	\$	19,874	\$	20,371
704	Employer Retirement	\$	8,850	\$	8,854
705	MESC/FUTA-INCREASED BASE TO \$9500 FROM \$9K 202	\$	2,433	\$	4,000
706	Hourly Wages	\$	35,496	\$	37,440
707	STD/LDT/Group Life	\$	3,207	\$	3,235
709	Dental and Vision Insurance	\$	1,893	\$	2,209
	Total	\$	337,800	\$	356,364

710 Hired Services

Includes all contract services including information technology, writing, graphic design and bookkeeping. The budget includes continued enhancement of the website.

		FY22		FY2	3
Midwest Water StewardsWell data collection	and monitoring	\$	-	\$	13,500
- Graphic Design		\$	-	\$	-
- Video		\$	-	\$	-
Website Licensing & Enhancements (Gravity W	\$	4,000	\$	4,000	

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Total	ċ	7.000	¢	19.500
- Information Technology (NuWave)	\$	3,000	\$	2,000

720 Office Operations

Includes all expenses associated with operational funcition of the office. Includes Potato LEAF donation for FY23 and will continue through FY24.

	Tres and win continue through 1724.		FY22		FY2	3
721	Postage		\$	2,000	\$	1,500
722	Phone & Internet		\$	3,620	\$	3,700
723	Office Supplies		\$	2,500	\$	2,500
730	Office Equipment					
	- Copier		ċ	1 000	\$	1 000
	- Cell Phone (Mkt Manager)		\$ \$	1,000	\$	1,000
	- Cell Phone (Bus. Manager)		\$	1,300 1,300	\$	1,300 1,300
			\$			
	- Cell Phone (Exec. Dir)			1,300	\$	1,300
	- Cell Phone (Education & Outreach Spec)		\$	1,300		1,300
	- Replace computers (1)	-		2,200	\$	2,200
	- Other		\$	500	\$	500
728	Professional Development					
	- OrgPro (2)		\$	1,000	\$	1,000
	-Finance/Accounting				\$	500
	- Marketing				\$	500
	- CEO Mentorship		\$	600	\$	600
	- Other		\$	500	\$	-
750	Dues & Subscriptions					
	- Mich. Society of Assoc. Exec.		\$	390	\$	390
	- Amer. Society of Assoc. Exec.		\$	595	\$	595
	-MSAE Salary Survey		\$	149	\$	150
	- Michigan Chamber of Comm.		\$	395	\$	395
	- Potato Association of America		\$	500	\$	500
	- Potato Sustainability Alliance				\$	500
	- International Fresh Produce (Specialty Crop Far	m Bill Alliance)			\$	750
	- Amazon Business Account		\$	179	\$	179
	- SNaC International		\$	1,000	\$	1,000
	- North American Potato (market report)		\$	6,120	\$	6,720
	- Software Licensing		\$	9,495	\$	8,930
	- Potato LEAF Donation YR 3 of 4		\$	12,500	\$	12,500
	- Stamps.com monthly fee(17.99/month)		\$	220	\$	220
	- Other		\$	500	\$	500
752	Other Business Charges		\$	500	\$	1,000
	Bank Fees (includes payroll, stop payment, W-					
753	2/W-3 charges)		\$	5,200	\$	1,320
	Credit Card Trans. Fees		\$	-	\$	2,000
, 54	Total			56,863	\$	56,849
			7	,	Τ.	,

732 Office Rent Expense

Includes all expenses related to contracted office rent including all utilities except phone and Internet. Five year lease expires in Oct. 2018, extended lease for additional five years to Oct. 2023. Includes a 3% increase in '18 and 2% each consecutive year.

FY22	FY23

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Office Rent Expense	\$ 22,773	\$ 23,226

740 Insurance Expense

Includes all expenses related to insurance coverage including personal property, liability, workman's compensation and Director & Office Liability. Insurance on the Montcalm Storage building and equipment is included in accounts 670, 671 and 672.

	FY22		FY2	.3
- General Liability	\$	296	\$	296
- Workman's Compensation	\$	627	\$	627
- Personal Property	\$	128	\$	128
- Laptop Computers	\$	59	\$	59
- Umbrella	\$	587	\$	587
- Director & Officer Liability	\$	2,024	\$	2,024
- Key Person Life Policy	\$	253	\$	253
- Employee Bond	\$	184	\$	184
Total	\$	4,158	\$	4,158

744 Legal Service Expense

Includes all expenses related to legal and audit services.

			FY22		FY23	
745	Legal		\$	1,000	\$	1,000
747	Audit		\$	7,980	\$	8,150
	Total		\$	8,980	\$	9,150

760 Travel Expense

Includes all travel for both employees, commissioners, committee members and other growers travel on business for MPIC.

		FY22		FY2	.3
761	Employee Travel Expense	\$	39,250	\$	40,000
	- State/National Workshop (1)	\$	2,000	\$	2,000
	- Pot. USA Summer Meeting	\$	1,500	\$	2,000
	- Potato Expo (1)	\$	2,000	\$	2,000
	- NPC DC Fly-in	\$	1,800	\$	1,800
	- Pot. USA Annual (1)	\$	1,800	\$	1,800
	- NPC Manager Fly-in	\$	1,800	\$	1,800
	- Snaxpo (March 2023)	\$	2,250	\$	3,200
	-SNX (smaller Snaxpo, March 2024)	\$	2,250		
	- National Restaurant Show (1)	\$	1,800	\$	1,800
	- American Food and Beverage	\$	-	\$	-
	Produce Marketing Association Fresh Summit	\$	2,050	\$	1,800
	- NPC Summer Meeting	\$	-	\$	1,100
	- Other National Meetings (national chip, US/C	\$	2,500	\$	1,500
	- Michigan WIC Conference				
	Org Pro	\$	-	\$	1,000
	- MABA Outlook Conference	\$	500	\$	1,200
	- In-state Travel	\$	17,000	\$	17,000
762	Grower Travel	\$	1,000	\$	1,000
	Total	\$	40,250	\$	41,000

800 Meeting Expense

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Includes all expenses associated with commission and committee meeting expenses. Commission

		FY22		FY23	
801	Commission (incl. training for new comm.)	\$	3,600	\$	4,600
802	Fresh Marketing Committee	\$	50	\$	50
803	Variety Release Committee	\$	200	\$	250
804	Research Committee	\$	550	\$	600
805	Storage & Handling Committee	\$	150	\$	250
	Total	\$	4,550	\$	5,750

820 National Potato Council Expense

Includes all expenses associated with grower participation in activities of the National Potato Council with MPIC covering the cost for Board Members. The variance is based on MPIC covering the cost of participants, many of which cover their own cost.

		FY22		FY2	3
820	Market Access Contribution	\$	1,000	\$	1,000
828	NPC Meetings	\$	14,000	\$	16,000
	- Annual Meeting	\$	1,000	\$	1,000
	- DC Fly-in	\$	7,000	\$	7,000
	- Leadership Institute	\$	6,000	\$	6,000
	- Summer Meeting			\$	2,000
829	NPC Dues	\$	29,201	\$	29,201
	Total	\$	44,201	\$	46,201

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Crop Year Assessment Comparision

2017-2022

Fisca	Year	2017-18		Fiscal Yea	ar 2	018-19		Fiscal Year	201	19-20		Fiscal Yea	r 20	20-21		Fiscal Ye	ar 2	021-22
2016 Crop		2017 Crop		2017 Crop		2018 Crop		2018 Crop		2019 Crop		2019 Crop		2020 Crop	- 2	2020 Crop		2021 Cro
	Ş	150,163.22	\$	45,103.29			\$	1,924.37									\$	153,75
	Ş	297,197.24			\$	257,700.70			\$	164,282.01			\$	188,110.99			\$	371,63
	Ş	292,816.04			\$	311,533.71			\$	302,218.28			\$	309,910.92			\$	281,09
\$ 15,775.	20 \$	190,974.69			\$	373,991.69			\$	465,571.10	\$	180,032.15	\$	266,967.94	\$	162,055.15		
\$ 15,775.	20 \$	931,151.19	\$	45,103.29	\$	943,226.10	\$	1,924.37	\$	932,071.39	\$	180,032.15	\$	764,989.85	\$	162,055.15	\$	806,48
14,746,8	39		_	16,270,908			-	15,752,508				18,535,059		•		15,450,750		
17,020,0	00			17,205,000				19,475,000				20,370,000				19,530,000		
86.6	4%			94.57%				80.89%				90.99%				79.11%		
470	00			47000				50000				49000				50000		
465	00			46500				49000				48000				47000		
3	70			400				410				380				380		
98.9	4%			98.94%				98.00%				97.96%				94.00%		
							Esti	mated CWT Ass	esse	ed		18,535,059				15,450,750		
							Esti	mated Assessm	ent		\$	1,112,104			\$	927,045		
							Bud	geted Assessme	ent		\$	1,078,740			\$	908,504		
	\$ 15,775.: \$ 15,775.: 14,746,8: 17,020,00 86.6 470	2016 Crop \$ \$ \$ \$ \$ \$ 15,775.20 \$	\$ 15,715.20 \$ 297,197.24 \$ 15,775.20 \$ 190,974.69 \$ 15,775.20 \$ 931,151.19 14,746,839 17,020,000 86.64% 47000 46500 370	2016 Crop 2017 Crop 5 150,163.22 \$ \$ 150,163.22 \$ \$ 297,197.24 \$ \$ 292,816.04 \$ \$ 15,775.20 \$ 190,974.69 \$ \$ 15,775.20 \$ 931,151.19 \$ \$ 14,746,839 \$ \$ 17,020,000 \$ \$ 86,64% \$ \$ 47000 \$ \$ 46500 \$ \$ 370	2016 Crop 2017 Crop 2017 Crop 5 150,163.22 \$ 45,103.29 \$ 45,103.29 \$ 297,197.24 \$ 299,816.04 \$ 15,775.20 \$ 190,974.69 \$ 15,775.20 \$ 931,151.19 \$ 45,103.29 \$ 14,746,839 17,020,000 17,205,000 86,64% 94,57% 47000 46500 46500 370 400	2016 Crop 2017 Crop 2017 Crop 5 150,163.22 \$ 45,103.29 \$ 5 297,197.24 \$ \$ \$ \$ \$ \$ \$ \$ \$	2016 Crop 2017 Crop 2017 Crop 2018 Crop 5 150,163.22 5 45,103.29 5 297,197.24 5 27,790.70 5 292,816.04 5 311,533.71 5 15,775.20 5 190,974.69 5 373,991.69 5 373,991.69 5 373,991.69 5 14,746,839 14,746,839 17,020,000 17,205,000 86,64% 94,57% 47000 47000 46500 46500 370 400	2016 Crop 2017 Crop 2017 Crop 5 150,163.22 \$ 45,103.29 \$ 5 5 5 5 5 5 5 5 5	2016 Crop 2017 Crop 2018 Crop 2018 Crop 5 150,163.22 5 45,103.29 5 257,700.70 5 292,816.04 5 311,533.71 5 15,775.20 5 931,151.19 5 45,103.29 5 943,226.10 5 1,924.37 14,746,839 16,270,908 15,752,508 17,200,000 17,205,000 19,475,000 86,64% 94,57% 80,89% 47000 46500 46500 49000 370 400 410 98,94% 98,94% Estimated CWT Ass Estimated CWT Ass Estimated Assessment 2018 Crop 2016 Crop 2017 Crop 2018 Crop 2018 Crop 5 150,163.22 5 45,103.29 5 257,700.70 5 297,197.24 5 297,816.04 5 311,533.71 5 5 292,816.04 5 311,533.71 5 5 15,775.20 5 190,974.69 5 373,991.69 5 5 15,775.20 5 931,151.19 5 45,103.29 5 943,226.10 5 1,924.37 5 14,746,839 16,270,908 15,752,508 17,205,000 19,475,000 86.64% 94,57% 80.89% 47000 47000 50000 46500 49000 47000 370 400 410 98.94% 98.94% 98.00% Estimated CWT Assessing the control of the c	2016 Crop 2017 Crop 2018 Crop 2019 Crop 2019 Crop 2019 Crop 2019 Crop 2019 Crop 2019 Crop 2019 Crop 2019 Crop 2019 Crop 2018 Crop 2019 Crop 2018 Crop 2019 Crop 2019 Crop 2018 Crop 2019	2016 Crop 2017 Crop 2018 Crop 2018 Crop 2018 Crop 2019 Crop 5 150,163.22 \$ 45,103.29 \$ 1,924.37 \$ 5 297,197.24 \$ \$ \$ 257,700.70 \$ \$ 164,282.01 \$ \$ 292,816.04 \$ \$ 311,533.71 \$ \$ 302,218.28 \$ \$ 15,775.20 \$ 190,974.69 \$ \$ 373,991.69 \$ \$ 465,571.10 \$ \$ \$ 14,746,839 \$ 16,270,908 17,205,000 17,205,000 19,475,000 86,64% 94,57% 80,83% 47000 47000 50000 46500 46500 46500 49000 370 400 410 98,94% 98,94% 98,94% 98,94% Simmated CVT Assessed Estimated Assessment \$ \$ \$ \$ \$ \$ \$ \$ \$	2016 Crop 2017 Crop 2018 Crop 2018 Crop 2019	2016 Crop 2017 Crop 2018 Crop 2018 Crop 2019	2016 Crop 2017 Crop 2018 Crop 2018 Crop 2019 Crop 2019 Crop 2020	2016 Crop 2017 Crop 2018 Crop 2018 Crop 2019 Crop 2019 Crop 2020	2016 Crop 2017 Crop 2018 Crop 2018 Crop 2019 Crop 2019 Crop 2020	2016 Crop 2017 Crop 2018 Crop 2018 Crop 2019 Crop 2019 Crop 2020 Crop 2020 Crop 2020 Crop 5 150,163.22 5 45,103.29 \$ 257,700.70 \$ 164,282.01 \$ 188,110.99 \$ \$ \$ \$ \$ \$ \$ \$ \$	

Total Assessment						
Summary				p Year	Fiscal Year	
2007 Crop Year	\$	624,082.25	\$	586,704.84	Total Assessment \$0.0	5
2008 Crop Year	\$	624,238.39	\$	674,309.83	Total Assessment \$0.0	5
2009 Crop Year	\$	668,586.00	\$	668,175.64	Total Assessment \$0.0	5
2010 Crop Year	\$	728,784.77	\$	663,864.56	Total Assessment \$0.0	5
2011 Crop Year	\$	687,639.31	\$	752,559.95	Total Assessment \$0.05	5
2012 Crop Year	\$	697,771.61	\$	738,722.40	Total Assessment \$0.0	5
2013 Crop Year	\$	710,491.55	\$	756,096.83	Total Assessment \$0.0	5
2014 Crop Year	\$	716,402.48	\$	716,402.48	Total Assessment \$0.0	5
2015 Crop Year	\$	808,884.13	\$	734,141.00	Total Assessment \$0.0	5
2016 Crop Year	\$	811,076.17	\$	811,076.17	Total Assessment incre	ased to \$0.055
2017 Crop Year	\$	976,254.48	\$	946,926.39	Total Assessment incre	ased to \$0.06
2018 Crop Year	\$	945,150.47	\$	988,329.39	Total Assessment \$0.0	5
2019 Crop Year	\$	1,112,103.54	\$	1,112,103.54	Total Assessment \$0.0	6
2020 Crop Year	\$	927,045.00	\$	927,045.00	Total Assessment \$0.0	6
2021 Crop Year	\$	966,483.78			Total Assessment \$0.0	5

USDA Numbers			
Year	Yield	Planted	Harvested
2007	350	42500	42000
2008	350	43000	42500
2009	360	43500	42500
2010	360	44000	43500
2011	345	45000	44000
2012	350	46500	45500
2013	360	44500	44000
2014	370	43000	42500
2015	390	46000	45500
2016	370	47000	46500
2017	400	46000	45000
2018	380	50000	48000
2019	410	50000	49000
2020	380	49000	48000
2021	380	50000	46000

2021 Crop

153,755.37

371,635.13

281,093.28

806,483.78 \$ 160,000.00 \$

16,108,063 17,390,000 92.63% 49000 47000 390 95.92% 16,108,063 966,484

947,154

Three Crop Year

51,893 \$

241,343 \$

297,741 \$

358,209 \$

949,186 \$

Five Crop Year Avg

70,189

236,261

299,514 331,074

956,562

Fiscal Year 2022-23

2021 Crop 2022 Crop

	Cur	rent	2.00%	3.00%	4.00%	5.00%	6.00%	7.00%
Exec. Dir.	\$	121,275.00	\$ 123,700.50	\$ 124,913.25	\$ 126,126.00	\$ 127,338.75	\$ 128,551.50	\$ 129,764.25
FICA	\$	9,277.54	\$ 9,463.09	\$ 9,555.86	\$ 9,648.64	\$ 9,741.41	\$ 9,834.19	\$ 9,926.97
MESC	\$	1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
STD/LTD/Group Life	\$	1,193.76	\$ 1,213.54	\$ 1,223.44	\$ 1,233.34	\$ 1,243.23	\$ 1,253.13	\$ 1,263.03
Health	\$	6,494.88	\$ 6,494.88	\$ 6,494.88	\$ 6,494.88	\$ 6,494.88	\$ 6,494.88	\$ 6,494.88
Dental & Vision	\$	461.35	\$ 473.36	\$ 473.36	\$ 473.36	\$ 473.36	\$ 473.36	\$ 473.36
Retirement	\$	3,638.25	\$ 3,711.02	\$ 3,747.40	\$ 3,783.78	\$ 3,820.16	\$ 3,856.55	\$ 3,892.93
Total	\$	143,340.78	\$ 146,056.38	\$ 147,408.19	\$ 148,760.00	\$ 150,111.80	\$ 151,463.60	\$ 152,815.41

Exec. Dir.	Current	7.00% change
	\$ 121,275.00	\$ 129,764.25 \$ 8,489.25
FICA	\$ 9,277.54	\$ 9,926.97
MESC	\$ 608.20	\$ 1,000.00
STD/LTD/Group Life	\$ 1,193.76	\$ 1,243.30
Health	\$ 6,494.88	\$ 6,790.33
Dental & Vision	\$ 461.35	\$ 578.50
Retirement	\$ 3,638.25	\$ 3,892.93
Total	\$ 142,948.98	\$ 153,196.27

Business Manager	Current			4.50% change				
	\$	57,000.00	\$	59,565.00	\$	2,565.00		
FICA	\$	4,360.50	\$	4,556.72				
MESC	\$	608.20	\$	1,000.00				
STD/LTD/Group Life	\$	692.40	\$	720.95				
Health	\$	-	\$	-				
Dental & Vision	\$	461.35	\$	578.50				
Retirement	\$	-	\$	1,786.95				
Total	\$	63,122.45	\$	68,208.12				

Education and Outreach Specialist	Cu	rrent		
Rate	\$	17.00	\$ 18.00	change
Hours/week	40 \$	35,360.00	\$ 37,440.00	\$ 2,080.00
FICA	\$	2,694.43	\$ 2,864.16	
MESC	\$	608.20	\$ 1,000.00	
STD/LTD/Group Life	\$	489.12	\$ 507.00	
Health	\$	6,494.88	\$ 6,790.33	
Dental & Vision	\$	461.35	\$ 473.36	
Retirement	\$	1,060.80	\$ 1,123.20	
Total	\$	47,168.78	\$ 50,198.05	

Marketing Manager	Cu	rrent	4.50%	cha	nge
	\$	65,405.87	\$ 68,349.13	\$	2,94
FICA	\$	4,983.93	\$ 5,228.71		
MESC	\$	608.20	\$ 1,000.00		
STD/LTD/Group	\$	748.20	\$ 764.40		
Health	\$	6,494.88	\$ 6,790.33		
Dental & Vision	\$	461.35	\$ 578.50		
Retirement	\$	1,962.18	\$ 2,050.47		
Total	\$	80,664.60	\$ 84,761.55		

<u>Intern</u>	Rate	\$ 11.00
Hours	0	\$ -
FICA		\$ -
MESC		\$ -
STD/LTD/Group Life		\$ -
Health		\$ -
Dental & Vision		\$ -
Retirement		\$ -
Total		\$ -

Intern Hour Calculation							
Weeks	Hours/week	Hours					

Historic Salary for Executive Director

	Year	Salary	Increase
	FY13-14	\$ 95,000.00	5.56%
	FY14-15	\$ 100,000.00	5.26%
	FY15-16	\$ 105,000.00	5.00%
	FY16-17	\$ 108,150.00	3.00%
	FY17-18	\$ 111,394.00	3.00%
	FY 18-19	\$ 117,300.00	5.30%
	FY19-20 (start)	\$ 110,000.00	-6.22%
	FY20-21	\$ 115,500.00	5.00%
ange	FY21-22	\$ 121,275.00	5.00%
2,943.26			

	Med	lian	Percent
Exec. Dir.	\$	134,840	96.24%
Mrkt Mgr	\$	61,913	110.40%
Bus Mgr	\$	55,000	108.30%
Ed & Out Spec	\$	37,763	99.14%

Proposed Hourly Rates

(Based on 40/week for salary)

-	
Executive Director	\$ 62.39
Business Manager	\$ 28.64
Communication Manager	\$ 32.86
Education & Outreach Spec	\$ 18.00
Intern	\$ -

Total Commission Obligations

	FY 22	Ī	FY23
Salary	\$ 243,681	\$	257,678
Hourly	\$ 35,360	\$	37,440
FICA	\$ 21,316	\$	22,577
STD/LTD/GL	\$ 3,123	\$	3,236
MESC	\$ 2,433	\$	4,000
Health	\$ 19,485	\$	20,371
Dental & Vision	\$ 1,845	\$	2,209
Retirement	\$ 6,661	\$	8,854
Total	\$ 333,905	\$	356,364
Net increase in Sa	105.76%		
Net increase in Pa	106.73%		

^{*} Don't include intern salary/payroll

2022 Calendar of Events

Michigan Potatoes

<u>January</u>

Jan. 5-7 Potato Expo, Anaheim Convention Center, Anaheim, CA

Jan. 18-19 MI Ag CORE —Personality Profiles
Jan. 20 MPIC Research Committee Meeting

February

Feb. 2 MPIC Commission Meeting, Amway Grand in Grand Rapids

Feb. 2 Variety Release Committee Meeting, Amway Grand in Grand Rapids

Feb.2-4 Winter Potato Conference, Amway Grand in Grand Rapids

Feb 15 MI Ag CORE—Teambuilding with Disc

Feb 25 PGMI Chili Cookoff

Feb. 23-28 Potato Industry Leadership Institute, Michigan

Feb. 28-Mar 3 NPC DC Fly-in

March

Mar. 7-10 Potatoes USA Annual Meeting, Denver, CO

March 15 MI Ag CORE -- Communications

Mar. 18 School Nutrition Association of MI Annual Conference (tentative)

Mar. 27-29 SNX Education and Collaboration Forum

April

May

May 4 Michigan WIC Conference, online

May 10-12 NPC State Managers DC Fly-in, Washington, DC

May 20-24 National Restaurant Show, Chicago

<u>June</u>

June 8 MPIC Commission Meeting, East Lansing
June 15-17 NPC Summer Meeting, Nashville, TN

June 22 Potato Day at the Capitol

July

July 13-14 MSPA Summer Meeting, Gaylord

July 19 MI Ag CORE—Organizational Governance

<u>August</u>

Aug. 1-3 Potatoes USA Summer Meeting, Laguna Beach, CA

Aug. 4 MPIC Research Committee Meeting

Aug. 4 Montcalm Field Day

Aug. 16 MI Ag CORE—Human Resources

Aug. 22-24 MI IPM Alliance Tour

Aug. Presque Isle Potato Field Day
Aug. Upper Peninsula Potato Field Day

September

Sept. 13-15 Chip Processors Tour Sept. 16-18 MABA Outlook Conference

Sept. 23-25 American Food and Beverage Show, Miami, FL

Sept. 19-22 Potatoes USA, State National Workshop, Charleston, SC

October

Oct. Produce Marketing Association Fresh Summit

November

Nov. 2 Upper Peninsula Potato Banquet

Nov. 22 MI Ag CORE Final Session

Nov. 29-30 USA/Canada Industry Meeting, NPC Disease Mgmt. Committee, PAA Seed

Certification Section Meeting

<u>December</u>

Dec. 6-8 Great Lakes Expo, Grand Rapids
Dec. 6-7 Chip Committee Meeting, Chicago

Dec. 14-15 MPIC/PGMI Meetings

2023 Events

January

Jan. 3-5 Potato Expo, Gaylord Rockies, Aurora, CO

Jan. 17-18 MI Ag CORE —Personality Profiles
Jan. 19 MPIC Research Committee Meeting

Jan. 31 MPIC Commission Meeting, Amway Grand Hotel, Grand Rapids

Jan. 31 Variety Release Committee Meeting, Amway Grand Hotel, Grand Rapids

<u>February</u>

Feb. 1-3 Winter Potato Conference, Amway Grand Hotel, Grand Rapids

Feb 14 MI Ag CORE—Teambuilding with Disc

Feb 24 PGMI Chili Cookoff

Feb. 22-27 Potato Industry Leadership Institute, Michigan

Feb. 27-Mar 2 NPC DC Fly-in

March

Mar. 7-10 Potatoes USA Annual Meeting, Denver, CO

March 14 MI Ag CORE --Communications

Mar. 17 School Nutrition Association of MI Annual Conference (tentative)

Mar. 19-23 Snaxpo, Orlando, FL

MPIC Dates for FY23 Meetings

MDARD requires dates be set ahead of time and notification sent prior to the meetings.

Suggested dates for FY 23 meetings:

December 14, 2022—joint issues surfacing meeting with PGMI

December 15, 2022 January 31, 2023

June 7, 2023

Potatoes USA Board Appointment Process

The Michigan Potato Industry Commission is seeking nominations for individuals to represent Michigan on the Potatoes USA Board of Directors. The Michigan potato industry may appoint four members to the Potatoes USA Board of Directors, where each board member serves for a three-year term and is eligible to be reappointed for a second term.

Individuals that are currently representing Michigan are:

- 1. **Scott Hanson** His current term is through 2023. In 2023, MPIC needs to nominate a new grower.
- 2. **Ryan Tucker**—His current term is through 2024. In 2024, he will be up for re-nomination for another 3-year term if he chooses.
- 3. **Erwin Styma--** His current term is through 2025. In 2025, he will be up for re-nomination for another 3-year term if he chooses.
- **4. Alison Sklarczyk** Her current term is through 2025. In 2025, she will be up for re-nomination for another 3-year term if she chooses.

Action: nominate one grower for consideration by the US Secretary of Agriculture to serve on the Potatoes USA Board of Directors.

2022 Commission Appointment Process

All MPIC commissioner's terms will expire on July 1, 2022. Under the current structure of the Michigan Potato Industry Commission, each sector (chip, fresh, and seed) is allotted two seats on the Commission. Below is the timeline for the process.

2022 Timeline for Michigan Potato Industry Commission Appointment Process

Jan 3	Mailing to growers to submit names for segments (chip, fresh, seed)
Jan 31	Deadline to submit names for segments
Feb 2	Commission approve names for fresh shipper, processor shipper and at-large seats
Feb 28	Deadline for Exec. Director to contact all nominees and put together final roster for
	Governor's Office (2 names for each of the nine seats)
March 15	Communication to all nominees on final roster to submit application to Governor's
	Office
April 1	Deadline for nominees to submit application to Governor's Office
July 1	New commission members appointed

Policy Title: Unity of Control

4.1 Only officially passed motions of the board are binding on the Executive Director.

- 4.1.1 Decisions or instructions of individual board members, officers, or committees are not binding on the Executive Director except in rare instances when the board has specifically authorized such exercise of authority.
- 4.1.2 In the case of board members or committees requesting information or assistance without board authorization, the Executive Director can refuse such requests that require, in the Executive Director's opinion, a material amount of staff time or funds or is disruptive.
 - 4.1.2.1 (MPIC only) All information is FOIA accessible in accordance with the law.

1. Are we in compliance with the policy as stated? If no, please identify concern.
2. If you answered no, how do you think we could improve our process to be in full compliance?
3. What do we need to learn or discuss to live by this policy more completely?

Policy Title: Accountability of the Executive Director

4.2 The Executive Director is the board's only link to operational achievement and conduct, so that all authority and accountability of staff, as far as the board is concerned, is considered the authority and accountability of the Executive Director.

4.2.1 The board will never give instructions to persons who report directly or indirectly to the Executive Director.
4.2.2 The board will not evaluate, either formally or informally, any staff other than the Executive Director.
4.2.3 The board will view Executive Director performance as identical to organizational performance, so that organizational accomplishment of board stated Ends and avoidance of board proscribed means with be viewed as successful Executive Director performance.
1. Are we in compliance with the policy as stated? If no, please identify concern.
2. If you answered no, how do you think we could improve our process to be in full compliance?
3. What do we need to learn or discuss to live by this policy more completely?

Policy Title: Delegation to the Executive Director

4.3 The board will instruct the Executive Director through written policies which prescribe the organizational Ends to be achieved, and describe organizational situations and actions to be avoided, allowing the Executive Director to use any reasonable interpretation of these policies.

- 4.3.1 The board will develop policies instructing the Executive Director to achieve certain results, for certain recipients at a specified cost. These policies will be developed systematically from the broadest, most general level to more defined levels, and will be called Ends policies.
- 4.3.2 The board will develop policies which limit the latitude the Executive Director may exercise in choosing the organizational means. These policies will be developed systematically from the broadest, most general level to more defined levels, and they will be called Executive Limitations policies.
- 4.3.3 As long as the Executive Director uses any reasonable interpretation of the board's Ends and Executive Limitations policies, the Executive Director is authorized to establish all further policies, make all decisions, take all actions, establish all practices and develop all activities.
- 4.3.4 The board may change its Ends and Executive Limitations policies, thereby shifting the boundary between board and Executive Director domains. By doing so, the board changes the latitude of choice given to the Executive Director. But as long as any particular delegation is in place, the board will respect and support the Executive Director's choices.

1. Are we in compliance with the policy as stated? If no, please identify concern.
2. If you answered no, how do you think we could improve our process to be in full compliance?
3. What do we need to learn or discuss to live by this policy more completely?

Policy Title: Monitoring Executive Director Performance

4.4 Systematic and rigorous monitoring of Executive Director job performance will be solely against the only expected Executive Director job outputs: organizational accomplishment of board policies on Ends and organizational operation within the boundaries established in board policies on Executive Limitations.

- 4.4.1 Monitoring is simply to determine the degree to which board policies are being met. Data which do not do this will not be considered to be monitoring data.
- 4.4.2 The board will acquire monitoring data by one or more of three methods: (a) by internal report, in which the Executive Director discloses compliance information to the board. (b) by external report, in which an external, disinterested third party selected by the board assesses compliance with board policies, and (c) by direct board inspection, in which a designated member or members of the board assess compliance with the appropriate policy criteria.
- 4.4.3 In every case, the standard for compliance shall be any reasonable Executive Director interpretation of the board policy being monitored. The board is final arbiter of reasonableness but will always judge with a "reasonable person" test rather than with interpretations favored by board members or by the board as a whole.
- 4.4.4 All policies which instruct the Executive Director will be monitored at a frequency and by a method chosen by the board. The board can monitor any policy at any time by any method, but will ordinarily depend on a routine schedule as listed in Appendix A.

1. Are we in compliance with the policy as stated? If no, please identify concern.
2. If you answered no, how do you think we could improve our process to be in full compliance?
3. What do we need to learn or discuss to live by this policy more completely?

Policy Title: Global Governance-Management Connection

will be through a Chief Executive Officer, titled Executive Director.
1. Are we in compliance with the policy as stated? If no, please identify concern.
2. If you answered no, how do you think we could improve our process to be in full compliance?
3. What do we need to learn or discuss in order to live by this policy more completely?

4.0 The board's sole official connection to the operational organization, its achievements and conduct